

To: Jacques Dallaire, Human performance International,

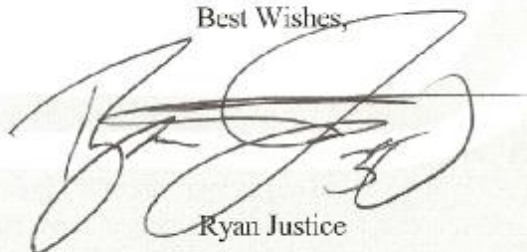
I would first like to take the time to truly thank Jacques Dallaire and HPI for the opportunity they have given me. Without them, I feel I would still be fighting the biggest battles of my racing career with myself.

As a racing driver, there is really only one true thing that you are in complete control of, your performances on and off the track. Human Performance and Dallaire Consulting gave me the tools necessary to get out of my own way in order to perform to the fullest of my ability. Since taking part in the two-day program before the start of the 2006 racing season, my potential as a racing driver has grown from mediocrity, to exceptional, in an experience I can only describe as career and life changing. That being said, I have to say that my results are taking care of themselves as a result of hard work and dedication to my ACT Model.

Before I went to HPI for my program, I have to admit, I harbored a certain amount of skepticism. Once I was actually there and finished the rigorous testing, I knew immediately that this program was no joke. The very nature of the program is designed for the driver to learn skills and routines that enable them to help themselves in times of success, but also in the more crucial times when things are not perfect. With these tools I have been able to critically analyze, adjust, and improve my performances with an ease and accuracy I had never thought possible. I was only given so much talent, and I now can use 100% of that talent every time I drive a racecar, debrief with engineers, talk to the press, or hit on women. When you really sit down and think about how much is actually riding on your ability to perform when it is most crucial, it is a large responsibility and privilege that can be your best friend or your worst enemy. Using the tools HPI have given me, I have embraced this responsibility and turned the pressure and expectations in racing into an ally from which success is derived, not destroyed. I have come to realize through meeting and observing HPI alumni that those who utilize the tools that this program provides go on to become the most elite, successful, and feared drivers in the world. With the help of HPI, I hope to one day be one of these drivers.

I know what racing was like before I got out of my own way, and I know what it is like now. There is no way to truly quantify the impact that this program has had on my career and my life, but it has been immense. All that I can say is that I am thankful to Jacques Dallaire and Dallaire Consulting for helping me make two days shape the rest of my life.

Best Wishes,

A handwritten signature in black ink, appearing to read 'Ryan Justice', written over a light circular watermark.

Ryan Justice